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'The Real Test'

By a Staff Writer of
The Christian Science Monitor

Cambridge, Mass.

Much the most serious foreign policy mistakes of the new administration in Washington have been in execution rather than in choice of policy, McGeorge Bundy, special presidential adviser in national security, said Wednesday.

Foreign policy choices which reach the Cabinet level are pretty evenly matched, the former Harvard dean of faculty told more than 1,000 alumni, parents, and guests of the university.

"The critical question is how well you do what you set out to do," he said.

This requires, Mr. Bundy continued, finding men and women who will work creatively and imaginatively in "crazy positions" to implement the decisions.

"It is this kind of critical question which we are going to face rather more often than the questions of grand strategy," he said.

Mr. Bundy emphasized the role of the individual in the "American effort."

What measure citizens take part in carrying out the government's aim both nationally and on a worldwide basis will in the end be decisive—"the real test," he said.

Mr. Bundy agreed with another member of the panel, Robert S. Bowie, director of Harvard's Center for International Affairs, that the Secretary of State must be the President's chief foreign policy adviser.

"It is my belief that the administration is moving in this direction," he said.

Many government departments are interested in foreign affairs and have a role in advising the President, but it is the Department of State which has the main line of communications, Mr. Bundy said.

The third member of the panel, Robert A. Amory, Jr., deputy director of Intelligence, Central Intelligence Agency, said that in 10 years the CIA's "batting average has been good in giving warning of coming events."

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